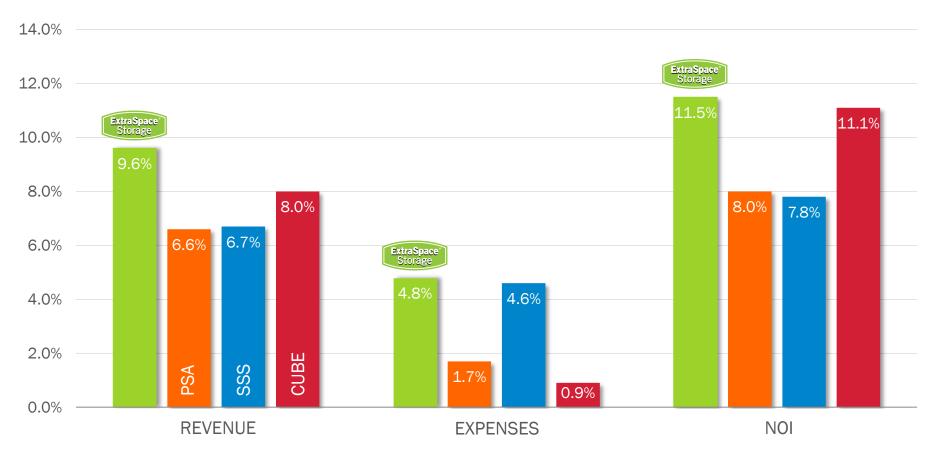


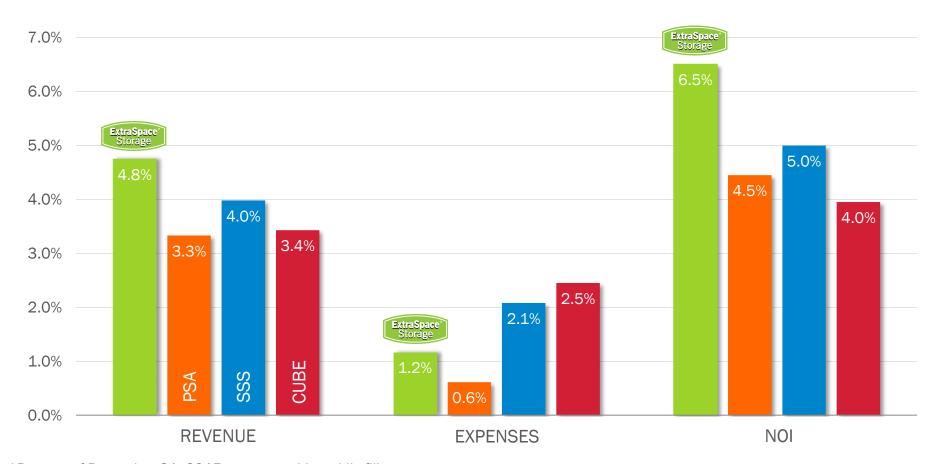
## 2016 CITI GLOBAL PROPERTY CEO CONFERENCE March 14-16, 2016

# BEST-IN-CLASS PERFORMANCE 2015 Q4 SAME-STORE



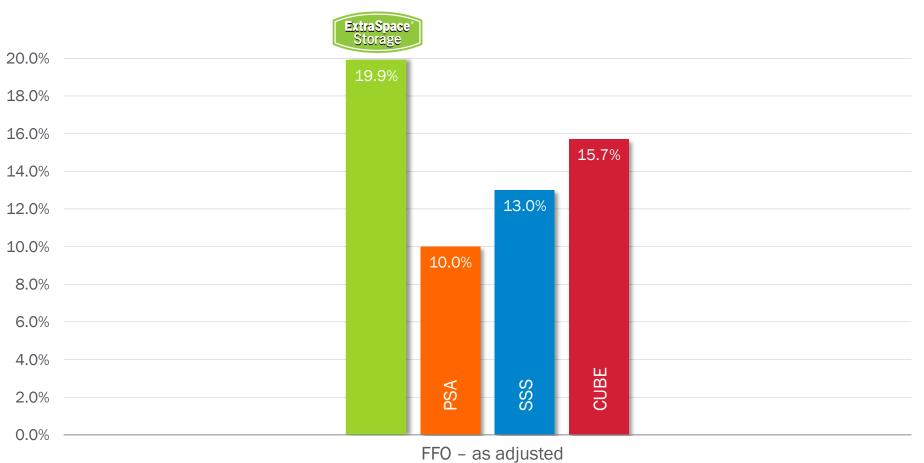
<sup>\*</sup>Data as of December 31, 2015 as reported in public filings

# 40 QUARTERS OF AVERAGE SAME-STORE OUTPERFORMANCE



<sup>\*</sup>Data as of December 31, 2015 as reported in public filings

# BEST-IN-CLASS PERFORMANCE 2015 ANNUAL AFFO GROWTH



\*Data as of December 31, 2015 as reported in public filings

#### **BEST-IN-CLASS REIT PERFORMANCE**

#### Total Returns of Public REITs

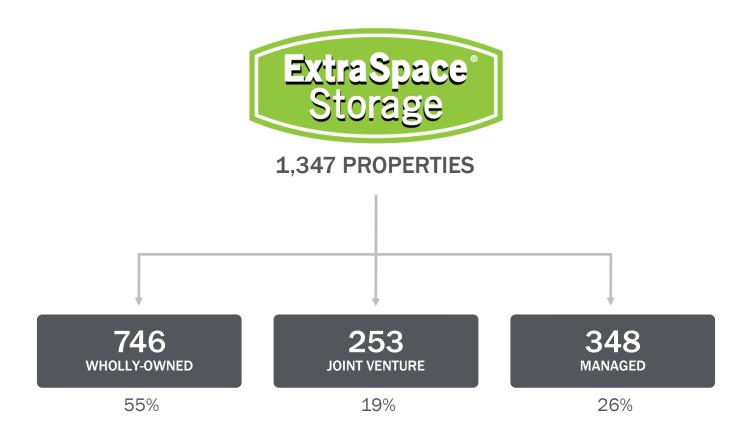
One-Year Return					
1. Extra Space Storage (EXR)	55.2%				
2. Preferred Apartment (APTS)	53.8%				
3. CoreSite Realty (COR)	50.5%				
4. CubeSmart (CUBE)	42.4%				
5. Equinix REIT (EQN2)	42.3%				

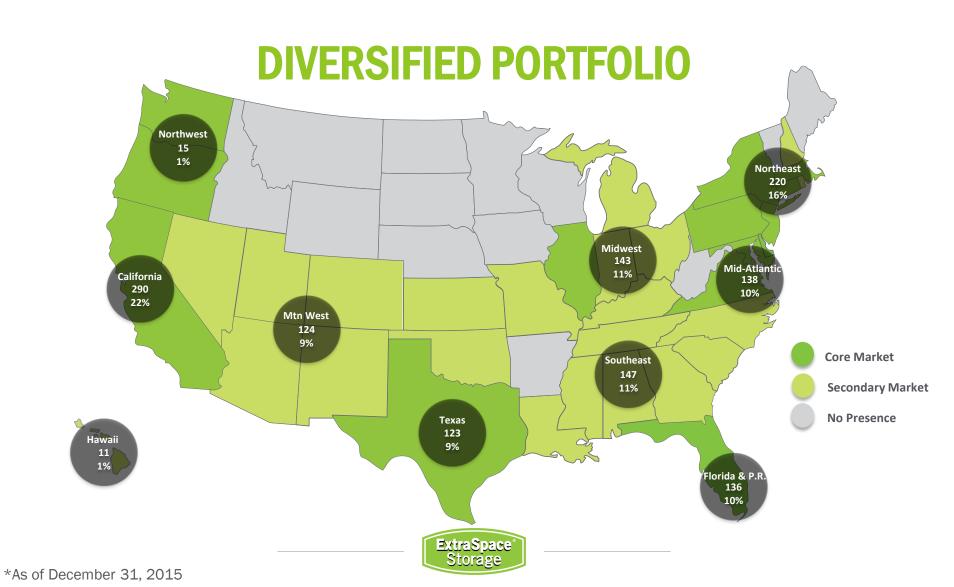
Five-Year Return					
1. Extra Space Storage (EXR)	491.4%				
2. CoreSite Realty (COR)	398.4%				
3. Equinix REIT (EQN2)	312.6%				
4. CubeSmart (CUBE)	272.6%				
5. Sovran Self Storage (SSS)	250.1%				

Ten-Year Return					
1. Extra Space Storage (EXR)	777.0%				
2. GEO Group (GEO)	468.5%				
3. Omega Healthcare (OHI)	445.0%				
4. Sun Communities (SUI)	413.9%				
5. Digital Realty Trust (DLR)	411.6%				



#### **ROBUST PLATFORM**





Weston, FL



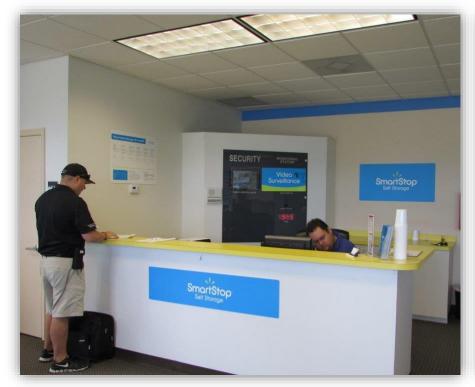
Lake Forest, CA



Hawthorne, CA

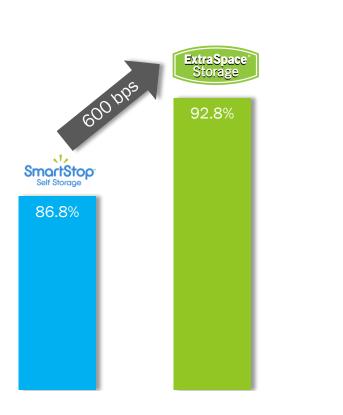


Before After





#### **SMARTSTOP REVENUE UPSIDE**

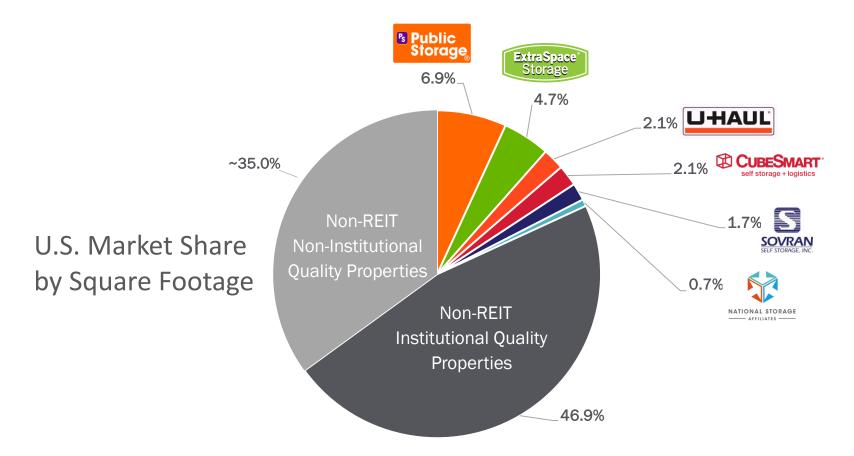




OCCUPANCY NET RENT PER SF

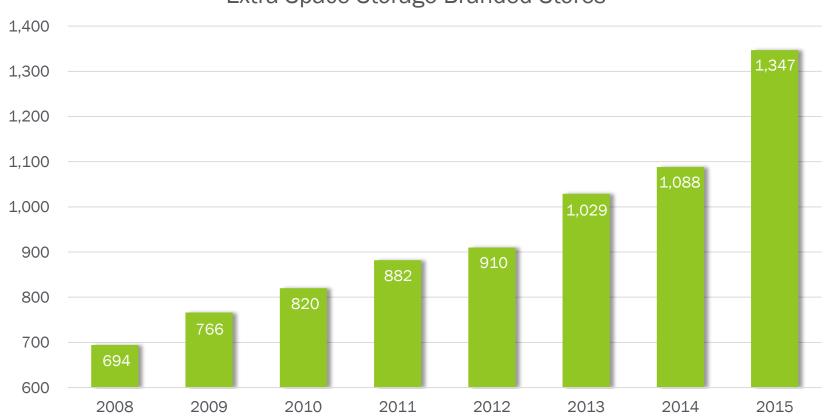
\*Occupancy for the same-store pool as of December 31, 2015. Net rent per SF for stores in common markets, excluding parking.

#### **OPPORTUNITY FOR CONSOLIDATION**



#### **CONSISTENT GROWTH**

Extra Space Storage Branded Stores



## PERFORMANCE AND GROWTH EQUALS

















## **ROBUST ACQUISITION ACTIVITY**

#### Annual Acquisition Volume

(\$ in millions)



<sup>\*</sup>As of February 23, 2016. Acquisitions in 2016 include closings YTD and stores under contract to close in 2016.

#### **CERTIFICATE OF OCCUPANCY ACTIVITY**

	Wholly Owned			Joint Venture		
	<u>Stores</u>	<u>Price</u>	<u>Stores</u>	<u>Price</u>	EXR Inv.	
2013 Closed	1	\$13.5M	-	-	-	
2014 Closed	2	\$29.3M	-	-	-	
2015 Closed	5	\$46.1M	2	\$21.5M	\$8.6M	
2016 Closed	1	\$16.2M	-	-	-	
2016 To Close	6	\$49.0M	7	\$159.5M	\$33.2M	
2017 To Close	1	\$21.3M	4	\$159.1M	\$36.5M	
2018 To Close	1	\$9.3M	1	\$8.8M	\$0.9M	



#### THIRD-PARTY MANAGEMENT GROWTH

Total Stores Managed for Third-Party Owners



<sup>\*</sup>Data as of December 31, 2015 as reported in public filings.

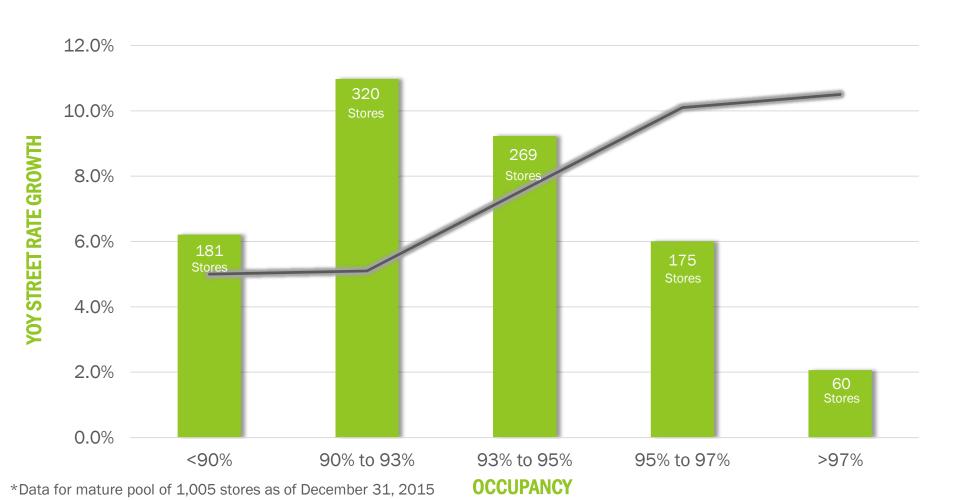
#### **INDUSTRY TRENDS**

- Constrained new supply
- All-time high occupancy
- Pricing power and rent rate growth
- Lower year-over-year discounting
- Growing per capita usage of storage
- Ownership and management consolidation
- Growing technology advantage of REITs

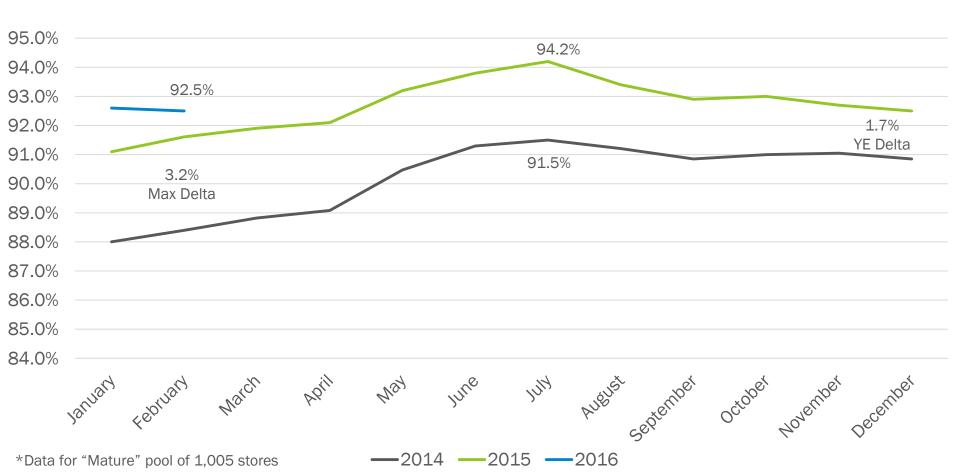




#### RECORD OCCUPANCY LEADS TO PRICING POWER



#### **OCCUPANCY TRENDS**



#### **NATIONAL NEW SUPPLY**

**CBRE** Data

<u>2016</u> <u>2017</u> <u>2018</u>

600 900 stores





#### **NEW SUPPLY COMPETING WITH EXR**

## **CoStar Data**

Within 3 miles of an EXR store:

33 new facilities built in 2014-2016 YTD

33 new facilities under construction

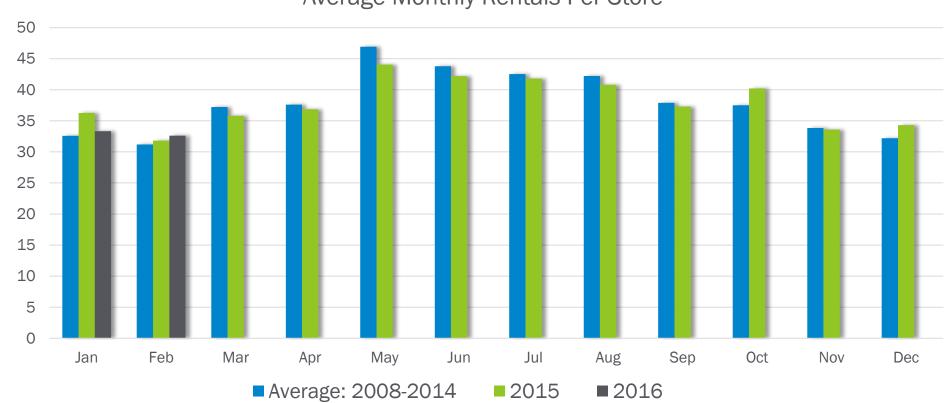
24 new facilities are proposed





#### STRONG RENTAL ACTIVITY

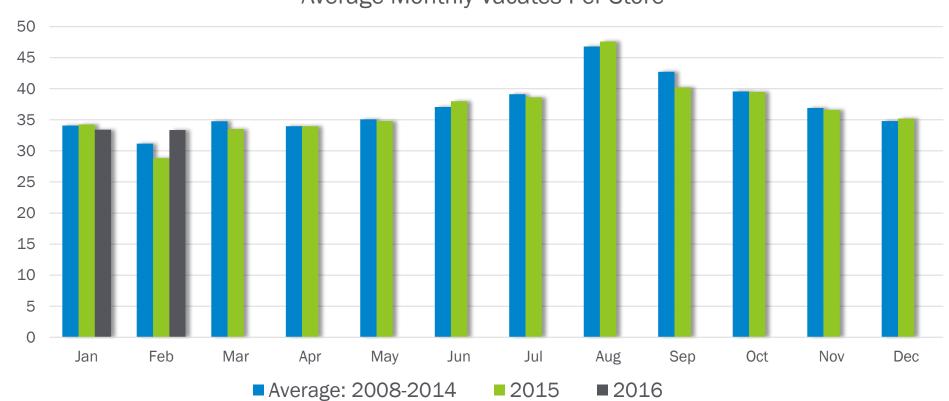
Average Monthly Rentals Per Store



<sup>\*</sup>Data for 607 "Core" pool.

#### **STABLE VACATES**

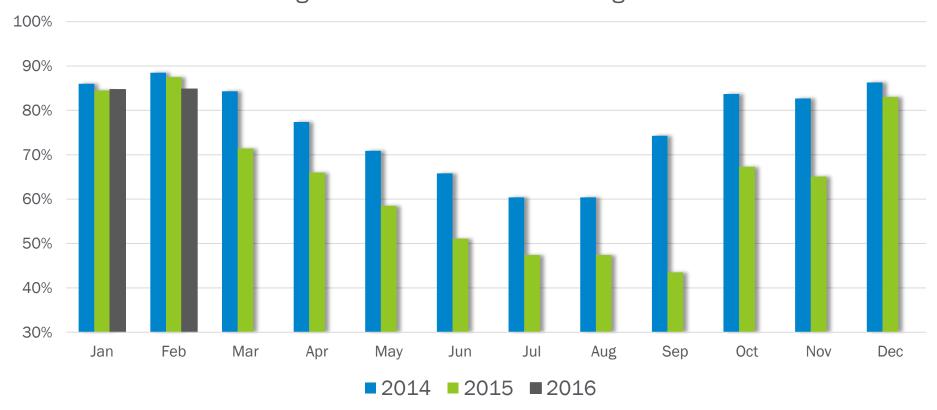
Average Monthly Vacates Per Store



<sup>\*</sup>Data for 607 "Core" pool.

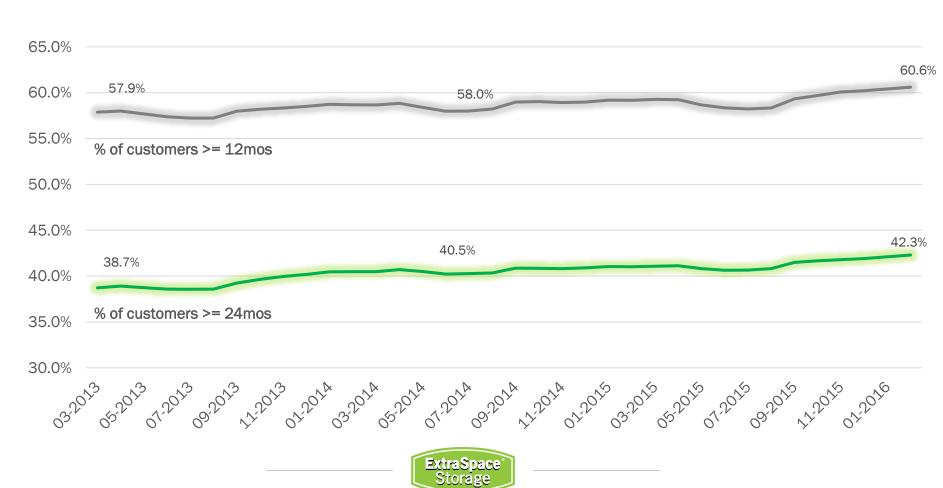
#### **DISCOUNT REDUCTIONS**

Percentage of New Customers Receiving a Discount



<sup>\*</sup>Data for "Mature" pool of 1,005 stores

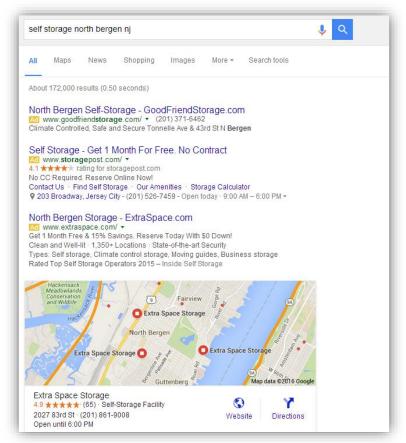
#### **INCREASING LENGTH OF STAY**



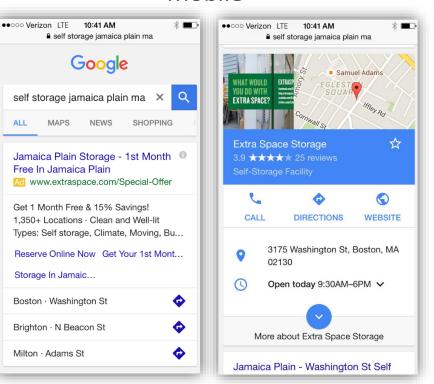
\*Data measured mid-month to reduce volatility. 607 "Core" stores.

#### **MORE CHANGES FROM GOOGLE**

#### Desktop



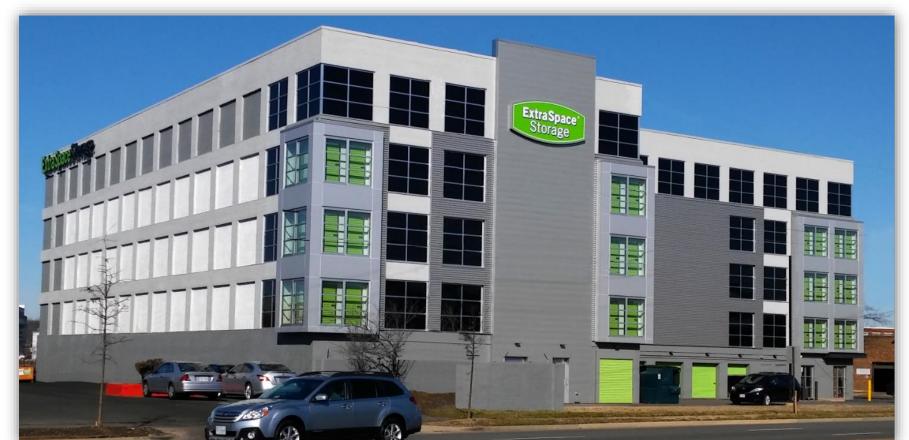
#### Mobile



Alexandria, VA - before



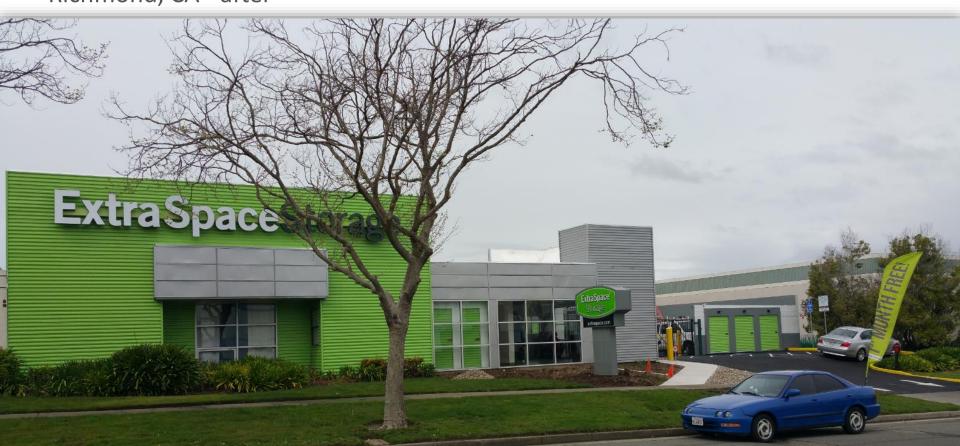
Alexandria, VA - after



Richmond, CA - before



Richmond, CA - after



#### **CERTIFICATE OF OCCUPANCY STORES**

San Antonio, TX

