
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

SCHEDULE 14A
**Proxy Statement Pursuant to Section 14(a) of the
Securities Exchange Act of 1934 (Amendment No.)**

Filed by the Registrant Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to §240.14a-12

Extra Space Storage Inc.
(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- No fee required.
- Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.

(1) Title of each class of securities to which transaction applies:

(2) Aggregate number of securities to which transaction applies:

(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

(4) Proposed maximum aggregate value of transaction:

(5) Total fee paid:

Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:



Your **Vote** Counts!

EXTRA SPACE STORAGE INC.
2021 Annual Meeting
Vote by May 25, 2021
11:59 PM ET



Heatsink, Inc.
P.O. Box 9142
Farmington, CT 06031

Ricky Campana
P.O. Box 123456
Suite 500
51 Mercedes Way
Edgewood, NY 11717



1 OF 2
322224
148294

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You invested in EXTRA SPACE STORAGE INC. and it's time to vote!
You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy material for the shareholder meeting to be held on May 26, 2021.**

Get informed before you vote

View the Form 10-K, Notice & Proxy Statement online OR you can receive a free paper or email copy of the material(s) by requesting prior to May 12, 2021. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit www.ProxyVote.com

Control #



Smartphone users

Point your camera here and vote without entering a control number



Vote in Person at the Meeting*

May 26, 2021
11:00 AM MDT

2795 East Cottonwood Parkway
Suite 300
Salt Lake City, UT 84121

*If you choose to vote these shares in person at the meeting, you must request a "legal proxy." To do so, please follow the instructions at www.ProxyVote.com or request a paper copy of the materials, which will contain the appropriate instructions. Please check the meeting materials for any special requirements for meeting attendance.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming shareholder meeting. Please follow the instructions on the reverse side to vote these important matters.

EXTRA SPACE STORAGE INC.
2021 Annual Meeting
Vote by May 25, 2021
11:59 PM ET

Voting Items	Board Recommendations
1. Election of Directors Nominees:	
1A Kenneth M. Woolley	☑ For
1B Joseph D. Margolis	☑ For
1C Roger B. Porter	☑ For
1D Joseph J. Bonner	☑ For
1E Gary L. Crittenden	☑ For
1F Spencer F. Kirk	☑ For
1G Dennis J. Letham	☑ For
1H Diane Olmstead	☑ For
1I Julia Vander Ploeg	☑ For
2 Ratification of the appointment of Ernst & Young LLP as the Company's Independent Registered Public Accounting Firm.	☑ For
3 Advisory vote on the compensation of the Company's named executive officers.	☑ For
4 Advisory vote on frequency of stockholder vote on executive compensation.	🗳 Year
NOTE: To vote and otherwise represent the undersigned on any other matter that may properly come before the meeting or any other adjournments or postponements thereof in the discretion of the proxy holder.	

Under New York Stock Exchange rules, brokers may vote "routine" matters at their discretion if your voting instructions are not communicated to us at least 10 days before the meeting. **We will nevertheless follow your instructions, even if the broker's discretionary vote has already been given, provided your instructions are received prior to the meeting date.**

FLASHID-JOB#

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