
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

SCHEDULE 14A
**Proxy Statement Pursuant to Section 14(a) of the
Securities Exchange Act of 1934 (Amendment No.)**

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to §240.14a-12

Extra Space Storage Inc.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check all boxes that apply):

- No fee required
 - Fee paid previously with preliminary materials
 - Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a-6(i)(1) and 0-11
-
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Your **Vote** Counts!

EXTRA SPACE STORAGE INC.

2023 Annual Meeting
Vote by May 23, 2023
11:59 PM ET

EXTRA SPACE STORAGE INC.
ATTENTION: INVESTOR RELATIONS
2795 EAST COTTONWOOD PARKWAY
SUITE 400 SALT LAKE CITY, UT 84121



V06639-P84182

You invested in EXTRA SPACE STORAGE INC. and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy material for the stockholder meeting to be held on May 24, 2023.**

Get informed before you vote

View the Notice and Proxy Statement and 10-K Wrap online OR you can receive a free paper or email copy of the material(s) by requesting prior to May 10, 2023. If you would like to request a copy of the material(s) for this and/or future stockholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit www.ProxyVote.com

Control #

Smartphone users

Point your camera here and
vote without entering a
control number



Vote in Person at the Meeting*

May 24, 2023
11:00 AM MDT

2795 East Cottonwood Parkway
Suite 300
Salt Lake City, UT 84121

*Please check the meeting materials for any special requirements for meeting attendance. At the meeting, you will need to request a ballot to vote these shares.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming stockholder meeting. Please follow the instructions on the reverse side to vote these important matters.

| Voting Items | Board Recommends |
|---|------------------|
| 1. Election of Directors Nominees: | |
| 1a. Kenneth M. Woolley | ✓ For |
| 1b. Joseph D. Margolis | ✓ For |
| 1c. Roger B. Porter | ✓ For |
| 1d. Jennifer Blouin | ✓ For |
| 1e. Joseph J. Bonner | ✓ For |
| 1f. Gary L. Crittenden | ✓ For |
| 1g. Spencer F. Kirk | ✓ For |
| 1h. Diane Olmstead | ✓ For |
| 1i. Jefferson S. Shreve | ✓ For |
| 1j. Julia Vander Ploeg | ✓ For |
| 2. Ratification of the appointment of Ernst & Young LLP as the Company's Independent Registered Public Accounting Firm. | ✓ For |
| 3. Advisory vote on the compensation of the Company's named executive officers. | ✓ For |

NOTE: To vote and otherwise represent the undersigned on any other matter that may properly come before the meeting or any other adjournments or postponements thereof in the discretion of the proxy holder.

Prefer to receive an email instead? While voting on www.ProxyVote.com, be sure to click "Delivery Settings".