

SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

**CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934**

July 31, 2018
(Date of Report (Date of Earliest Event Reported))

EXTRA SPACE STORAGE INC.

(Exact Name of Registrant as Specified in Its Charter)

Maryland
**(State or Other Jurisdiction
of Incorporation)**

001-32269
**(Commission
File Number)**

20-1076777
**(IRS Employer
Identification Number)**

2795 East Cottonwood Parkway, Suite 300
Salt Lake City, Utah 84121
(Address of Principal Executive Offices)

(801) 365-4600
(Registrant's Telephone Number, Including Area Code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

ITEM 2.02 RESULTS OF OPERATIONS AND FINANCIAL CONDITION

On July 31, 2018, Extra Space Storage Inc. (the “Company”) issued a press release announcing its financial results for the three and six months ended June 30, 2018. A copy of the press release is furnished as Exhibit 99.1 to this report and is incorporated by reference herein.

The information contained in this Current Report, including the exhibit referenced herein, is being furnished and shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section. Such information shall not be incorporated by reference into any filing of Extra Space Storage Inc., whether made before or after the date hereof, regardless of any general incorporation language in such filing.

ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS

(d) The following exhibit is furnished herewith:

| <u>Exhibit Number</u> | <u>Description of Exhibit</u> |
|-----------------------------|------------------------------------|
| <u>99.1</u> | Press Release dated July 31, 2018. |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

EXTRA SPACE STORAGE INC.

Date: July 31, 2018

By /s/ P. Scott Stubbs

Name: P. Scott Stubbs

Title: Executive Vice President and Chief Financial Officer



Extra Space Storage Inc.

PHONE (801) 365-4600

2795 East Cottonwood Parkway, Suite 300

Salt Lake City, Utah 84121

www.extraspace.com

FOR IMMEDIATE RELEASE

Extra Space Storage Inc. Reports 2018 Second Quarter Results

SALT LAKE CITY, July 31, 2018 — Extra Space Storage Inc. (NYSE: EXR) (the “Company”), a leading owner and operator of self-storage facilities in the United States and a member of the S&P 500, announced operating results for the three and six months ended June 30, 2018.

Highlights for the three months ended June 30, 2018:

- Achieved net income attributable to common stockholders of \$0.75 per diluted share, representing an 8.7% increase compared to the same period in 2017.
- Achieved funds from operations attributable to common stockholders and unit holders (“FFO”) of \$1.14 per diluted share. FFO, excluding adjustments for non-cash interest, (“Core FFO”) was \$1.15 per diluted share, representing a 5.5% increase compared to the same period in 2017.
- Increased same-store revenue by 4.1% and same-store net operating income (“NOI”) by 3.8% compared to the same period in 2017.
- Reported same-store occupancy of 94.2% as of June 30, 2018, compared to 94.3% as of June 30, 2017.
- Acquired three operating stores and purchased its joint venture partner's interest in 14 operating stores for a total investment of approximately \$238.6 million.
- In conjunction with joint venture partners, acquired five operating stores, seven stores at completion of construction (a "Certificate of Occupancy store" or "C of O store") and completed one development for a total cost of approximately \$201.2 million, of which the Company invested \$35.3 million.
- Added 42 properties to the Company's third-party management platform, resulting in 486 third-party managed stores, plus an additional 214 stores in joint ventures, for a total of 700 managed stores as of June 30, 2018.
- Paid a quarterly dividend of \$0.86 per share.

Highlights for the six months ended June 30, 2018:

- Achieved net income attributable to common stockholders of \$1.45 per diluted share, representing a 9.0% increase compared to the same period in 2017.
 - Achieved FFO of \$2.23 per diluted share. Core FFO was \$2.24 per diluted share, representing a 5.7% increase compared to the same period in 2017.
 - Increased same-store revenue by 4.6% and same-store NOI by 4.2% compared to the same period in 2017.
 - Acquired six operating stores, one Certificate of Occupancy store and purchased its joint venture partner's interest in 15 stores for a total investment of approximately \$308.4 million.
-

- In conjunction with joint venture partners, acquired five operating stores, eight Certificate of Occupancy stores and completed two developments for a total cost of approximately \$224.0 million, of which the Company invested \$50.2 million.
- Added 83 properties to the Company's third-party management platform.

Joe Margolis, CEO of Extra Space Storage Inc., commented: "2018 continues to go as planned with solid rental rate growth in the mid-single digits as well as strong same-store occupancy of 94.2%. We continue to execute our strategy of consistent property operations, steady external growth and efficient capital allocation. We are pleased with our platform's performance in the first two quarters, and we believe we are positioned for a strong second half of 2018."

FFO Per Share:

The following table outlines the Company's FFO and Core FFO for the three and six months ended June 30, 2018 and 2017. The table also provides a reconciliation to GAAP net income attributable to common stockholders and earnings per diluted share for each period presented (amounts shown in thousands, except share and per share data¹ — unaudited):

| | For the Three Months Ended June 30, | | | | For the Six Months Ended June 30, | | | |
|--|-------------------------------------|---------|-------------|---------|-----------------------------------|---------|-------------|---------|
| | 2018 | | 2017 | | 2018 | | 2017 | |
| | (per share) | | (per share) | | (per share) | | (per share) | |
| Net income attributable to common stockholders | \$ 95,153 | \$ 0.75 | \$ 87,006 | \$ 0.69 | \$ 183,409 | \$ 1.45 | \$ 169,288 | \$ 1.33 |
| Impact of the difference in weighted average number of shares — diluted ² | | (0.04) | | (0.05) | | (0.09) | | (0.08) |
| Adjustments: | | | | | | | | |
| Real estate depreciation | 48,107 | 0.36 | 42,513 | 0.32 | 95,345 | 0.71 | 84,426 | 0.63 |
| Amortization of intangibles | 1,953 | 0.01 | 2,687 | 0.02 | 4,592 | 0.04 | 8,848 | 0.06 |
| Gain (loss) on real estate transactions, earnout from prior acquisition and impairment of real estate assets | — | — | 6,019 | 0.05 | — | — | 6,019 | 0.04 |
| Unconsolidated joint venture real estate depreciation and amortization | 1,638 | 0.01 | 1,475 | 0.01 | 3,150 | 0.02 | 2,838 | 0.02 |
| Distributions paid on Series A Preferred Operating Partnership units | (572) | — | (704) | (0.01) | (1,144) | (0.01) | (1,975) | (0.01) |
| Income allocated to Operating Partnership noncontrolling interests | 7,560 | 0.05 | 7,112 | 0.05 | 14,734 | 0.11 | 14,565 | 0.11 |
| FFO | \$ 153,839 | \$ 1.14 | \$ 146,108 | \$ 1.08 | \$ 300,086 | \$ 2.23 | \$ 284,009 | \$ 2.10 |
| Adjustments: | | | | | | | | |
| Non-cash interest expense related to amortization of discount on equity portion of exchangeable senior notes | 1,176 | 0.01 | 1,290 | 0.01 | 2,385 | 0.01 | 2,559 | 0.02 |
| Core FFO | \$ 155,015 | \$ 1.15 | \$ 147,398 | \$ 1.09 | \$ 302,471 | \$ 2.24 | \$ 286,568 | \$ 2.12 |
| Weighted average number of shares — diluted ³ | 134,782,467 | | 135,084,645 | | 134,836,994 | | 135,065,554 | |

- (1) Per share amounts may not recalculate due to rounding.
- (2) Adjustment to account for the difference between the number of shares used to calculate earnings per share and the number of shares used to calculate FFO per share. Earnings per share is calculated using the two-class method, which uses a lower number of shares than the calculation for FFO per share and Core FFO per share, which are calculated assuming full redemption of all OP units as described in note (3).
- (3) Extra Space Storage LP (the "Operating Partnership") has outstanding preferred and common Operating Partnership units ("OP units"). These OP units can be redeemed for cash or, at the Company's election, shares of the Company's common stock. Redemption of all OP units for common stock has been assumed for purposes of calculating the weighted average number of shares — diluted as presented above. The computation of weighted average number of shares — diluted for FFO per share and Core FFO per share also includes the effect of share-based compensation plans and shares related to the exchangeable senior notes using the treasury stock method.

Operating Results and Same-Store Performance:

The following table outlines the Company's same-store performance for the three and six months ended June 30, 2018 and 2017 (amounts shown in thousands, except store count data—unaudited)¹:

| | For the Three Months Ended June 30, | | | For the Six Months Ended June 30, | | |
|--|-------------------------------------|------------|----------------|-----------------------------------|------------|----------------|
| | 2018 | 2017 | Percent Change | 2018 | 2017 | Percent Change |
| Same-store rental revenues ² | \$ 239,792 | \$ 230,332 | 4.1% | \$ 473,877 | \$ 452,899 | 4.6% |
| Same-store operating expenses ² | 66,021 | 62,964 | 4.9% | 132,894 | 125,511 | 5.9% |
| Same-store net operating income ² | \$ 173,771 | \$ 167,368 | 3.8% | \$ 340,983 | \$ 327,388 | 4.2% |

| | | | | |
|--|-------|-------|-------|-------|
| Same-store square foot occupancy as of quarter end | 94.2% | 94.3% | 94.2% | 94.3% |
|--|-------|-------|-------|-------|

| | | | | |
|-----------------------------------|-----|-----|-----|-----|
| Properties included in same-store | 787 | 787 | 787 | 787 |
|-----------------------------------|-----|-----|-----|-----|

- (1) A reconciliation of net income to same-store net operating income is provided later in this release, entitled "Reconciliation of GAAP Net Income to Total Same-Store Net Operating Income."
- (2) Same-store revenues, same-store operating expenses and same-store net operating income do not include tenant reinsurance revenue or expense.

Same-store revenues for the three and six months ended June 30, 2018 increased due to higher rental rates for both new and existing customers, and were partially offset by increased discounts. Expenses were higher for the three months ended June 30, 2018, primarily due to increases in property taxes, payroll and benefits and marketing. Specifically, three stores located in California, New Jersey and Pennsylvania, received unbudgeted property tax reassessments for 2016 - 2018 totaling \$0.9 million, all of which was recognized in the quarter. Expenses were higher for the six months ended June 30, 2018, primarily due to increases in property taxes, payroll and benefits, snow removal and utilities.

Major markets with revenue growth above the Company's portfolio average for the three and six months ended June 30, 2018 included Atlanta, Hawaii, Indianapolis, Las Vegas and Los Angeles. Major markets performing below the Company's portfolio average included Charleston, Chicago, Dallas, Norfolk/Virginia Beach and West Palm Beach/Boca Raton.

Investment and Third-Party Management Activity:

The following table outlines the Company's acquisitions and developments that are closed, completed or under agreement (dollars in thousands – unaudited):

| | Closed/Completed through June 30, 2018 | | Closed/Completed subsequent to June 30, 2018 | | Scheduled to Close/Complete in 2018 | | Total 2018 | | To Close/Complete in 2019-2020 | |
|--|--|-------------------|--|------------------|-------------------------------------|-------------------|------------|-------------------|--------------------------------|------------------|
| | Stores | Price | Stores | Price | Stores | Price | Stores | Price | Stores | Price |
| Wholly-Owned Investment | | | | | | | | | | |
| Operating Stores | 6 | \$ 75,650 | 2 | \$ 35,100 | 4 | \$ 44,100 | 12 | \$ 154,850 | — | \$ — |
| C of O and Development Stores ¹ | 1 | 19,541 | 1 | 12,025 | 5 | 65,833 | 7 | 97,399 | 4 | 49,228 |
| Buyout of JV Partners' Interest in Operating Stores ² | 15 | 213,211 | — | — | — | — | 15 | 213,211 | — | — |
| EXR Investment in Wholly-owned stores | 22 | 308,402 | 3 | 47,125 | 9 | 109,933 | 34 | 465,460 | 4 | 49,228 |
| Joint Venture Investment | | | | | | | | | | |
| JV Operating Stores (Total Purchase Price) ¹ | 5 | 104,350 | 7 | 62,300 | 2 | 19,800 | 14 | \$ 186,450 | — | — |
| (Less) JV Partner Investment in Operating Stores | | (93,915) | | (56,070) | | (17,820) | | (167,805) | | |
| JV Development and C of O (Total Purchase Price) | 10 | 119,620 | 2 | 23,200 | 10 | 262,892 | 22 | 405,712 | 5 | 86,507 |
| (Less) JV Partner Investment in Development and C of O | | (79,877) | | (17,400) | | (198,366) | | (295,643) | | (55,432) |
| EXR Investment in Joint Ventures | 15 | 50,178 | 9 | 12,030 | 12 | 66,506 | 36 | 128,714 | 5 | 31,075 |
| Total EXR Investment | 37 | \$ 358,580 | 12 | \$ 59,155 | 21 | \$ 176,439 | 70 | \$ 594,174 | 9 | \$ 80,303 |

(1) The locations of C of O and development stores and joint venture ownership interest details are included in the supplemental financial information published on the Company's website at www.extraspace.com.

(2) The buyout of JV partners' interest in stores is reported at the value paid for the partners' ownership interest.

The projected developments and acquisitions under agreement described above are subject to customary closing conditions and no assurance can be provided that these developments and acquisitions will be completed on the terms described, or at all.

Property Management:

As of June 30, 2018, the Company managed 486 stores for third-party owners. With an additional 214 stores owned and operated in joint ventures, the Company had a total of 700 stores under management. The Company continues to be the largest self-storage management company in the United States.

Balance Sheet:

During the three months ended June 30, 2018, the Company did not sell any shares of common stock using its "at the market" ("ATM") equity program. Subsequent to quarter end, the Company sold 343,251 shares of common stock using its ATM equity program at an average sales price of \$99.75 per share resulting in net proceeds of \$33.9 million after deducting offering costs. As of July 31, 2018, the Company had \$315.1 million available for issuance under its ATM equity program.

On July 17, 2018, the Company's Operating Partnership closed and received funds from its previously announced private placement of \$300.0 million of ten-year 4.39% senior notes. The net proceeds have been used to pay down the Company's lines of credit and for general corporate purposes.

As of June 30, 2018, the Company's percentage of fixed-rate debt to total debt was 72.8%. The weighted average interest rates of the Company's fixed and variable-rate debt were 3.4% and 3.6%, respectively. The combined weighted average interest rate was 3.4% with a weighted average maturity of approximately 4.6 years.

Dividends:

On June 29, 2018, the Company paid a second quarter common stock dividend of \$0.86 per share to stockholders of record at the close of business on June 15, 2018.

Outlook:

The following table outlines the Company's FFO estimates and annual assumptions for the year ending December 31, 2018⁽¹⁾:

| | Ranges for 2018 Annual Assumptions | | Notes |
|--|------------------------------------|----------------|--|
| | Low | High | |
| FFO | \$ 4.56 | \$ 4.63 | |
| Core FFO | \$ 4.60 | \$ 4.67 | |
| Dilution per share from C of O and value add acquisitions | \$ 0.21 | \$ 0.21 | |
| Same-store property revenue growth | 3.75% | 4.25% | Assumes a same-store pool of 787 stores and <u>excludes</u> tenant reinsurance |
| Same-store property expense growth | 4.00% | 4.75% | Assumes a same-store pool of 787 stores and <u>excludes</u> tenant reinsurance |
| Same-store property NOI growth | 3.25% | 4.50% | Assumes a same-store pool of 787 stores and <u>excludes</u> tenant reinsurance |
| Weighted average one-month LIBOR | 1.97% | 1.97% | |
| Net tenant reinsurance income | \$ 91,500,000 | \$ 92,500,000 | |
| Management fees, other income and interest income | \$ 46,000,000 | \$ 47,000,000 | |
| General and administrative expenses | \$ 82,500,000 | \$ 83,500,000 | Includes non-cash compensation expense |
| Average monthly cash balance | \$ 100,000,000 | \$ 100,000,000 | |
| Equity in earnings of real estate ventures | \$ 14,500,000 | \$ 14,500,000 | |
| Acquisition of operating stores (wholly-owned) | \$ 370,000,000 | \$ 370,000,000 | |
| Acquisition of operating stores (joint venture) | \$ 20,000,000 | \$ 20,000,000 | Represents the Company's investment |
| Development and C of O stores (wholly-owned) | \$ 100,000,000 | \$ 100,000,000 | |
| Development and C of O stores (joint venture) | \$ 110,000,000 | \$ 110,000,000 | Represents the Company's investment |
| Interest expense | \$ 175,500,000 | \$ 177,500,000 | |
| Non-cash interest expense related to exchangeable senior notes | \$ 5,000,000 | \$ 5,000,000 | Excluded from Core FFO |
| Taxes associated with the Company's taxable REIT subsidiary | \$ 9,000,000 | \$ 9,000,000 | |
| Weighted average share count | 135,000,000 | 135,000,000 | Assumes redemption of all OP units for common stock |

(1) A reconciliation of net income outlook to same-store net operating income outlook is provided later in this release entitled "Reconciliation of Estimated GAAP Net Income to Estimated Same-Store Net Operating Income." The reconciliation includes details related to same-store revenue and same-store expense outlooks. A reconciliation of net income per share outlook to funds from operations per share outlook is provided later in this release entitled "Reconciliation of the Range of Estimated GAAP Fully Diluted Earnings Per Share to Estimated Fully Diluted FFO Per Share."

FFO estimates for the year are fully diluted for an estimated average number of shares and OP units outstanding during the year. The Company's estimates are forward-looking and based on management's view of current and future market conditions. The Company's actual results may differ materially from these estimates.

Supplemental Financial Information:

Supplemental unaudited financial information regarding the Company's performance can be found on the Company's website at www.extraspace.com. Under the "Company Info" navigation menu on the home page, click on "Investor Relations," then under the "Financials & Stock Info" navigation menu click on "Quarterly Results." This supplemental information provides additional detail on items that include store occupancy and financial performance by portfolio and market, debt maturity schedules and performance of lease-up assets.

Conference Call:

The Company will host a conference call at 1:00 p.m. Eastern Time on Wednesday, August 1, 2018, to discuss its financial results. To participate in the conference call, please dial 855-791-2026 or 631-485-4899 for international participants; conference ID: 1994503. The conference call will also be available on the Company's website at www.extraspace.com. To listen to a live broadcast, go to the site at least 15 minutes prior to the scheduled start time in order to register, download and install any necessary audio software. A replay of the call will be available for 30 days on the Company's website in the Investor Relations section.

A replay of the call will also be available by telephone, from 4:00 p.m. Eastern Time on August 1, 2018, until 4:00 p.m. Eastern Time on August 6, 2018. The replay dial-in numbers are 855-859-2056 or 404-537-3406 for international callers; conference ID: 1994503.

Forward-Looking Statements:

Certain information set forth in this release contains "forward-looking statements" within the meaning of the federal securities laws. Forward-looking statements include statements concerning the benefits of store acquisitions, developments, favorable market conditions, our outlook and estimates for the year and other statements concerning our plans, objectives, goals, strategies, future events, future revenues or performance, capital expenditures, financing needs, plans or intentions relating to acquisitions and developments and other information that is not historical information. In some cases, forward-looking statements can be identified by terminology such as "believes," "estimates," "expects," "may," "will," "should," "anticipates," or "intends," or the negative of such terms or other comparable terminology, or by discussions of strategy. We may also make additional forward-looking statements from time to time. All such subsequent forward-looking statements, whether written or oral, by us or on our behalf, are also expressly qualified by these cautionary statements. There are a number of risks and uncertainties that could cause our actual results to differ materially from the forward-looking statements contained in or contemplated by this release. Any forward-looking statements should be considered in light of the risks referenced in the "Risk Factors" section included in our most recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q. Such factors include, but are not limited to:

- adverse changes in general economic conditions, the real estate industry and the markets in which we operate;
 - failure to close pending acquisitions and developments on expected terms, or at all;
 - the effect of competition from new and existing stores or other storage alternatives, which could cause rents and occupancy rates to decline;
 - potential liability for uninsured losses and environmental contamination;
 - the impact of the regulatory environment as well as national, state and local laws and regulations, including, without limitation, those governing real estate investment trusts ("REITs"), tenant reinsurance and other aspects of our business, which could adversely affect our results;
 - disruptions in credit and financial markets and resulting difficulties in raising capital or obtaining credit at reasonable rates or at all, which could impede our ability to grow;
 - increases in interest rates;
 - reductions in asset valuations and related impairment charges;
 - our lack of sole decision-making authority with respect to our joint venture investments;
 - the effect of recent changes to U.S. tax laws;
 - the failure to maintain our REIT status for U.S. federal income tax purposes; and
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- economic uncertainty due to the impact of natural disasters, war or terrorism, which could adversely affect our business plan.

All forward-looking statements are based upon our current expectations and various assumptions. Our expectations, beliefs and projections are expressed in good faith and we believe there is a reasonable basis for them, but there can be no assurance that management's expectations, beliefs and projections will result or be achieved. All forward-looking statements apply only as of the date made. We undertake no obligation to publicly update or revise forward-looking statements which may be made to reflect events or circumstances after the date made or to reflect the occurrence of unanticipated events.

Definition of FFO:

FFO provides relevant and meaningful information about the Company's operating performance that is necessary, along with net income and cash flows, for an understanding of the Company's operating results. The Company believes FFO is a meaningful disclosure as a supplement to net income. Net income assumes that the values of real estate assets diminish predictably over time as reflected through depreciation and amortization expenses. The values of real estate assets fluctuate due to market conditions and the Company believes FFO more accurately reflects the value of the Company's real estate assets. FFO is defined by the National Association of Real Estate Investment Trusts, Inc. ("NAREIT") as net income computed in accordance with U.S. generally accepted accounting principles ("GAAP"), excluding gains or losses on sales of operating stores and impairment write downs of depreciable real estate assets, plus depreciation and amortization related to real estate and after adjustments to record unconsolidated partnerships and joint ventures on the same basis. The Company believes that to further understand the Company's performance, FFO should be considered along with the reported net income and cash flows in accordance with GAAP, as presented in the Company's consolidated financial statements. FFO should not be considered a replacement of net income computed in accordance with GAAP.

For informational purposes, the Company also presents Core FFO. Core FFO excludes revenues and expenses not core to our operations and non-cash interest. Although the Company's calculation of Core FFO differs from NAREIT's definition of FFO and may not be comparable to that of other REITs and real estate companies, the Company believes it provides a meaningful supplemental measure of operating performance. The Company believes that by excluding revenues and expenses not core to our operations and non-cash interest charges, stockholders and potential investors are presented with an indicator of our operating performance that more closely achieves the objectives of the real estate industry in presenting FFO. Core FFO by the Company should not be considered a replacement of the NAREIT definition of FFO. The computation of FFO may not be comparable to FFO reported by other REITs or real estate companies that do not define the term in accordance with the current NAREIT definition or that interpret the current NAREIT definition differently. FFO does not represent cash generated from operating activities determined in accordance with GAAP, and should not be considered as an alternative to net income as an indication of the Company's performance, as an alternative to net cash flow from operating activities as a measure of liquidity, or as an indicator of the Company's ability to make cash distributions.

Definition of Same-Store:

The Company's same-store pool for the periods presented consists of 787 stores that are wholly-owned and operated and that were stabilized by the first day of the earliest calendar year presented. The Company considers a store to be stabilized once it has been open for three years or has sustained average square foot occupancy of 80.0% or more for one calendar year. The Company believes that by providing same-store results from a stabilized pool of stores, with accompanying operating metrics including, but not limited to occupancy, rental revenue (growth), operating expenses (growth), net operating income (growth), etc., stockholders and potential investors are able to evaluate operating performance without the effects of non-stabilized occupancy levels, rent levels, expense levels, acquisitions or completed developments. Same-store results should not be used as a basis for future same-store performance or for the performance of the Company's stores as a whole.

About Extra Space Storage Inc.:

Extra Space Storage Inc., headquartered in Salt Lake City, Utah, is a self-administered and self-managed REIT and a member of the S&P 500. As of June 30, 2018, the Company owned and/or operated 1,568 self-storage stores in 39 states, Washington, D.C. and Puerto Rico. The Company's stores comprise approximately 1,090,000 units and approximately 119 million square feet of rentable space. The Company offers customers a wide selection of conveniently located and secure storage units across the country, including boat storage, RV storage and business storage. The Company is the second largest owner and/or operator of self-storage stores in the United States and is the largest self-storage management company in the United States.

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For Information:

Jeff Norman
Extra Space Storage Inc.
(801) 365-1759

Extra Space Storage Inc.
Condensed Consolidated Balance Sheets
(In thousands, except share data)

| | <u>June 30, 2018</u> | <u>December 31, 2017</u> |
|---|----------------------|--------------------------|
| | (Unaudited) | |
| Assets: | | |
| Real estate assets, net | \$ 7,390,080 | \$ 7,132,431 |
| Investments in unconsolidated real estate ventures | 97,556 | 75,907 |
| Cash and cash equivalents | 49,194 | 55,683 |
| Restricted cash | 19,912 | 30,361 |
| Other assets, net | 165,207 | 166,571 |
| Total assets | <u>\$ 7,721,949</u> | <u>\$ 7,460,953</u> |
| Liabilities, Noncontrolling Interests and Equity: | | |
| Notes payable, net | \$ 3,829,564 | \$ 3,738,497 |
| Exchangeable senior notes, net | 570,425 | 604,276 |
| Notes payable to trusts, net | 117,506 | 117,444 |
| Revolving lines of credit | 250,000 | 94,000 |
| Cash distributions in unconsolidated real estate ventures | 43,737 | 5,816 |
| Accounts payable and accrued expenses | 107,252 | 96,087 |
| Other liabilities | 87,663 | 81,026 |
| Total liabilities | <u>5,006,147</u> | <u>4,737,146</u> |
| Commitments and contingencies | | |
| Noncontrolling Interests and Equity: | | |
| Extra Space Storage Inc. stockholders' equity: | | |
| Preferred stock, \$0.01 par value, 50,000,000 shares authorized, no shares issued or outstanding | — | — |
| Common stock, \$0.01 par value, 500,000,000 shares authorized, 126,146,055 and 126,007,091 shares issued and outstanding at June 30, 2018 and December 31, 2017, respectively | 1,261 | 1,260 |
| Additional paid-in capital | 2,554,447 | 2,569,485 |
| Accumulated other comprehensive income | 62,930 | 33,290 |
| Accumulated deficit | (276,688) | (253,284) |
| Total Extra Space Storage Inc. stockholders' equity | <u>2,341,950</u> | <u>2,350,751</u> |
| Noncontrolling interest represented by Preferred Operating Partnership units, net of \$119,735 and \$120,230 notes receivable as of June 30, 2018 and December 31, 2017, respectively | 160,104 | 159,636 |
| Noncontrolling interests in Operating Partnership | 213,509 | 213,301 |
| Other noncontrolling interests | 239 | 119 |
| Total noncontrolling interests and equity | <u>2,715,802</u> | <u>2,723,807</u> |
| Total liabilities, noncontrolling interests and equity | <u>\$ 7,721,949</u> | <u>\$ 7,460,953</u> |

Consolidated Statement of Operations for the three and six months ended June 30, 2018 and 2017

(In thousands, except share and per share data) - Unaudited

| | For the Three Months Ended June 30, | | For the Six Months Ended June 30, | |
|--|-------------------------------------|------------------|-----------------------------------|-------------------|
| | 2018 | 2017 | 2018 | 2017 |
| Revenues: | | | | |
| Property rental | \$ 258,128 | \$ 240,796 | \$ 506,014 | \$ 472,289 |
| Tenant reinsurance | 28,521 | 24,313 | 55,555 | 47,168 |
| Management fees and other income | 10,164 | 10,894 | 20,729 | 19,554 |
| Total revenues | 296,813 | 276,003 | 582,298 | 539,011 |
| Expenses: | | | | |
| Property operations | 73,083 | 67,295 | 145,836 | 133,940 |
| Tenant reinsurance | 5,471 | 3,804 | 11,078 | 7,724 |
| General and administrative | 21,651 | 21,865 | 43,115 | 40,673 |
| Depreciation and amortization | 51,892 | 46,632 | 103,641 | 96,064 |
| Total expenses | 152,097 | 139,596 | 303,670 | 278,401 |
| Income from operations | 144,716 | 136,407 | 278,628 | 260,610 |
| Gain (loss) on real estate transactions and impairment of real estate | — | (6,019) | — | (6,019) |
| Interest expense | (43,347) | (37,456) | (84,313) | (73,426) |
| Non-cash interest expense related to amortization of discount on equity component of exchangeable senior notes | (1,176) | (1,290) | (2,385) | (2,559) |
| Interest income | 1,188 | 1,485 | 2,626 | 3,800 |
| Income before equity in earnings of unconsolidated real estate ventures and income tax expense | 101,381 | 93,127 | 194,556 | 182,406 |
| Equity in earnings of unconsolidated real estate ventures | 3,429 | 3,838 | 7,026 | 7,417 |
| Income tax expense | (2,097) | (2,867) | (3,439) | (5,991) |
| Net income | 102,713 | 94,098 | 198,143 | 183,832 |
| Net income allocated to Preferred Operating Partnership noncontrolling interests | (3,492) | (3,430) | (6,882) | (7,381) |
| Net income allocated to Operating Partnership and other noncontrolling interests | (4,068) | (3,662) | (7,852) | (7,163) |
| Net income attributable to common stockholders | \$ 95,153 | \$ 87,006 | \$ 183,409 | \$ 169,288 |
| Earnings per common share | | | | |
| Basic | \$ 0.75 | \$ 0.69 | \$ 1.45 | \$ 1.34 |
| Diluted | \$ 0.75 | \$ 0.69 | \$ 1.45 | \$ 1.33 |
| Weighted average number of shares | | | | |
| Basic | 125,874,130 | 125,673,156 | 125,823,581 | 125,639,480 |
| Diluted | 132,772,772 | 132,783,402 | 132,992,734 | 132,759,354 |

Reconciliation of GAAP Net Income to Total Same-Store Net Operating Income — for the three and six months ended June 30, 2018 and 2017 (In thousands) — Unaudited

| | For the Three Months Ended June 30, | | For the Six Months Ended June 30, | |
|---|--|-------------------|--|-------------------|
| | 2018 | 2017 | 2018 | 2017 |
| Net Income | \$ 102,713 | \$ 94,098 | \$ 198,143 | \$ 183,832 |
| Adjusted to exclude: | | | | |
| Loss (gain) on real estate transactions, earnout from prior acquisition and impairment of real estate | — | 6,019 | — | 6,019 |
| Equity in earnings of unconsolidated joint ventures | (3,429) | (3,838) | (7,026) | (7,417) |
| Interest expense | 44,523 | 38,746 | 86,698 | 75,985 |
| Depreciation and amortization | 51,892 | 46,632 | 103,641 | 96,064 |
| Income tax expense | 2,097 | 2,867 | 3,439 | 5,991 |
| General and administrative | 21,651 | 21,865 | 43,115 | 40,673 |
| Management fees, other income and interest income | (11,352) | (12,379) | (23,355) | (23,354) |
| Net Tenant Insurance | (23,050) | (20,509) | (44,477) | (39,444) |
| Non same-store revenue | (18,336) | (10,464) | (32,137) | (19,390) |
| Non same-store expense | 7,062 | 4,331 | 12,942 | 8,429 |
| Total same-store net operating income | <u>\$ 173,771</u> | <u>\$ 167,368</u> | <u>\$ 340,983</u> | <u>\$ 327,388</u> |
| Same-store rental revenues | 239,792 | 230,332 | 473,877 | 452,899 |
| Same-store operating expenses | 66,021 | 62,964 | 132,894 | 125,511 |
| Same-store net operating income | <u>\$ 173,771</u> | <u>\$ 167,368</u> | <u>\$ 340,983</u> | <u>\$ 327,388</u> |

Reconciliation of the Range of Estimated GAAP Fully Diluted Earnings Per Share to Estimated Fully Diluted FFO Per Share — for the three months ending September 30, 2018 and year ending December 31, 2018 — Unaudited

| | For the Three Months Ending September 30, 2018 | | For the Year Ending December 31, 2018 | |
|--|---|----------------|--|----------------|
| | Low End | High End | Low End | High End |
| Net income attributable to common stockholders per diluted share | \$ 0.72 | \$ 0.75 | \$ 2.80 | \$ 2.87 |
| Income allocated to noncontrolling interest - Preferred Operating Partnership and Operating Partnership | 0.06 | 0.06 | 0.24 | 0.24 |
| Fixed component of income allocated to non-controlling interest - Preferred Operating Partnership | — | — | (0.02) | (0.02) |
| Net income attributable to common stockholders for diluted computations | 0.78 | 0.81 | 3.02 | 3.09 |
| Adjustments: | | | | |
| Real estate depreciation | 0.36 | 0.36 | 1.42 | 1.42 |
| Amortization of intangibles | 0.02 | 0.02 | 0.07 | 0.07 |
| Unconsolidated joint venture real estate depreciation and amortization | 0.01 | 0.01 | 0.05 | 0.05 |
| Funds from operations attributable to common stockholders | \$ 1.17 | \$ 1.20 | \$ 4.56 | \$ 4.63 |
| Adjustments: | | | | |
| Non-cash interest expense related to amortization of discount on equity portion of exchangeable senior notes | 0.01 | \$ 0.01 | 0.04 | 0.04 |
| Core funds from operations attributable to common stockholders | <u>\$ 1.18</u> | <u>\$ 1.21</u> | <u>\$ 4.60</u> | <u>\$ 4.67</u> |

**Reconciliation of Estimated GAAP Net Income to Estimated Same-store Net Operating Income —
for the year ending December 31, 2018 (In thousands) — Unaudited**

| | For the Year Ending December 31, 2018 | |
|---|--|-------------------|
| | Low | High |
| Net Income | \$ 412,000 | \$ 424,000 |
| Adjusted to exclude: | | |
| Equity in earnings of unconsolidated joint ventures | (14,500) | (14,500) |
| Interest expense (includes non-cash) | 182,500 | 180,500 |
| Depreciation and amortization | 209,000 | 209,000 |
| Income tax expense | 9,000 | 9,000 |
| General and administrative | 83,500 | 82,500 |
| Management fees, other income and interest income | (46,000) | (47,000) |
| Net tenant insurance | (91,500) | (92,500) |
| Non same-store revenue | (78,000) | (78,000) |
| Non same-store expense | 29,000 | 29,000 |
| Total same-store NOI | \$ 695,000 | \$ 702,000 |
| Same-store revenue | \$ 960,000 | \$ 965,000 |
| Same-store expense | (265,000) | (263,000) |
| Total same-store NOI | \$ 695,000 | \$ 702,000 |