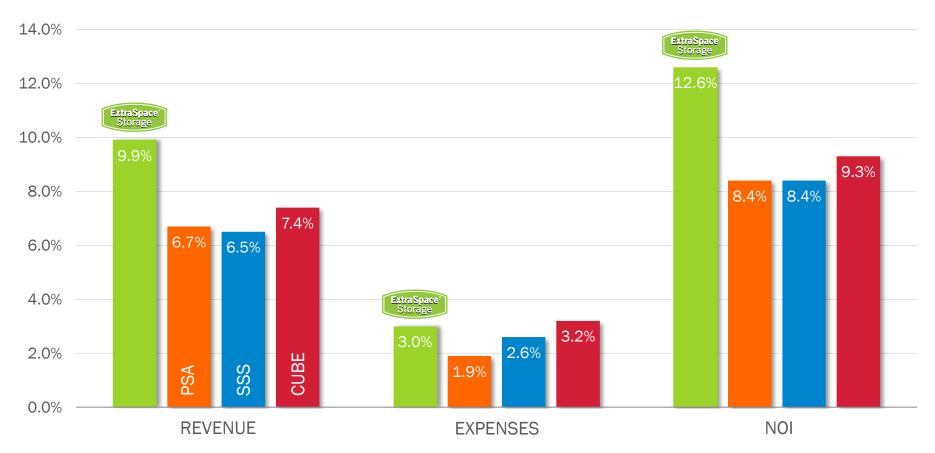


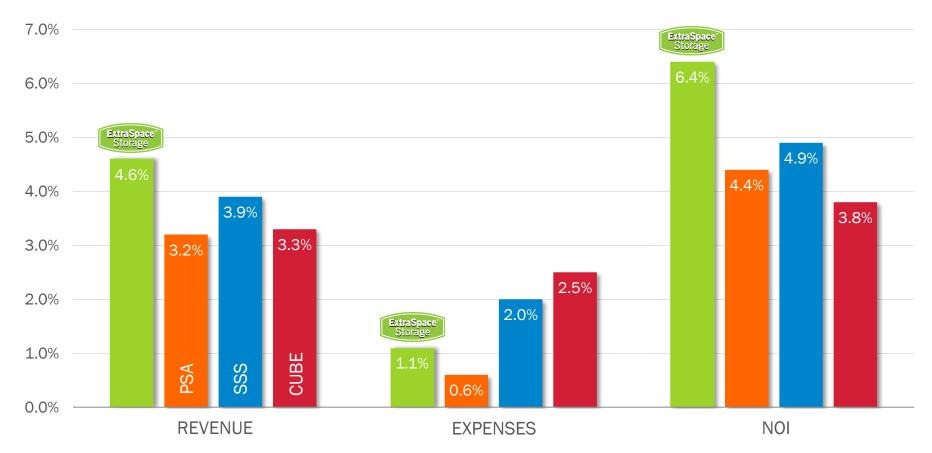
**REITWorld 2015** 

# BEST-IN-CLASS PERFORMANCE 2015 Q3 SAME-STORE



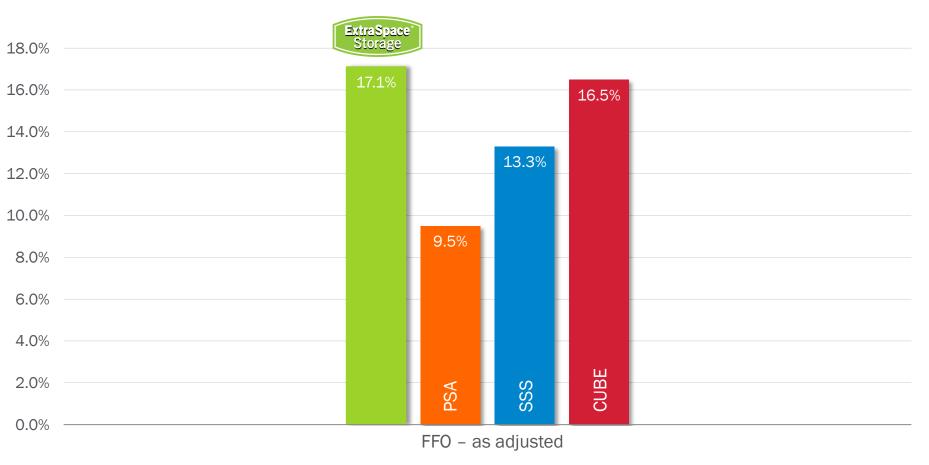
<sup>\*</sup>Data as of September 30, 2015 as reported in public filings

# 39 QUARTERS OF AVERAGE SAME-STORE OUTPERFORMANCE



<sup>\*</sup>Data as of September 30, 2015 as reported in public filings

# BEST-IN-CLASS PERFORMANCE 2015 YTD AFFO GROWTH



<sup>\*</sup>Data as of September 30, 2015 as reported in public filings

#### **BEST-IN-CLASS REIT PERFORMANCE**

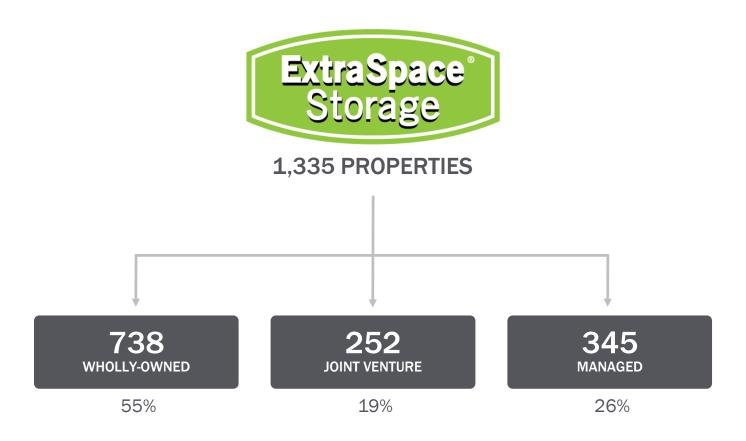
#### 10-Year Total Return

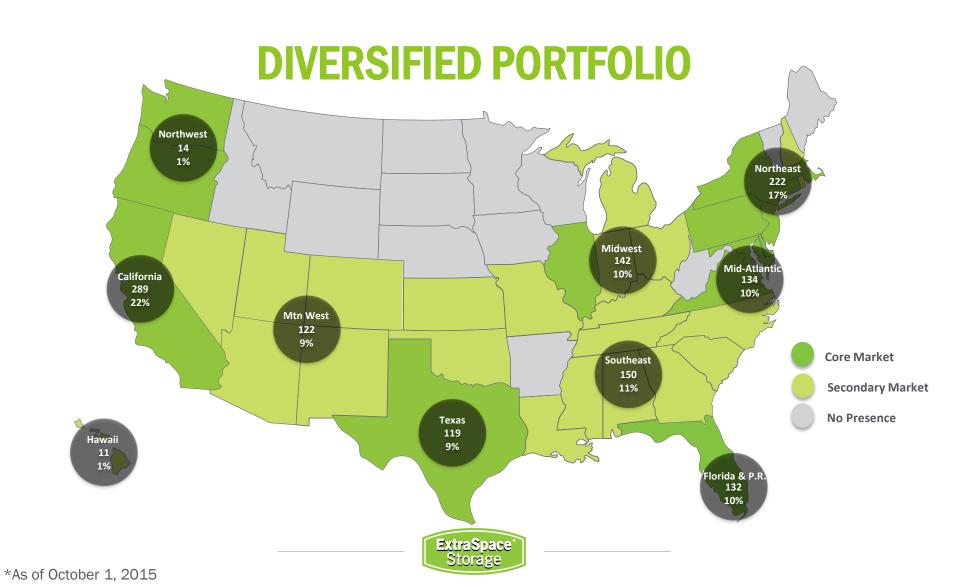
All Public REITS	Storage Sector

1. Extra Space Storage (EXR)	760.7%	1. Extra Space Storage (EXR)	760.7%
2. GEO Group (GEO)	565.6%	2. Public Storage (PSA)	369.7%
3. Digital Realty Trust (DLR)	452.7%	3. Sovran Self Storage (SSS)	234.8%
4. Omega Healthcare (OHI)	431.6%	4. CubeSmart (CUBE)	90.1%
5. Sun Communities (SUI)	379.1%		



#### **CONTINUED GROWTH**





# SUCCESSFUL ACQUISITION OF SMARTSTOP

#### Before 10/1

- Trained 325 store employees
- Trained six District Managers
- Involved 300+ EXR employees in training/transition
- Processed payroll and benefits for SmartStop employees
- Implemented pricing systems
- Notified all SmartStop customers of merger

#### 10/1 - 10/3

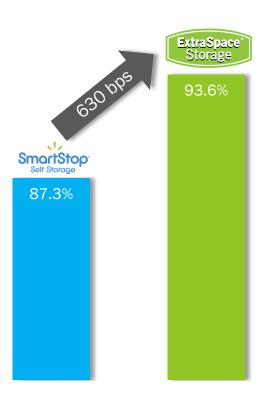
- Smartstop.com pages redirected to extraspace.com
- Able to accept online payments and reservations for SmartStop customers
- Calls rolling to stores and call center
- Temporary or permanent EXR signage installed
- EXR District Managers and Store Managers in SmartStop stores for first 2 weeks
- Data converted to EXR platform
- Point-of-sale system live
- Firewalls installed
- Stores look, feel and operate like EXR stores

#### Now

- Business as usual
- Constant training
- Capex projects underway

Constant Communication
Central Command System + Cross-functional Team
Coordination with SmartStop

#### **SMARTSTOP REVENUE UPSIDE**

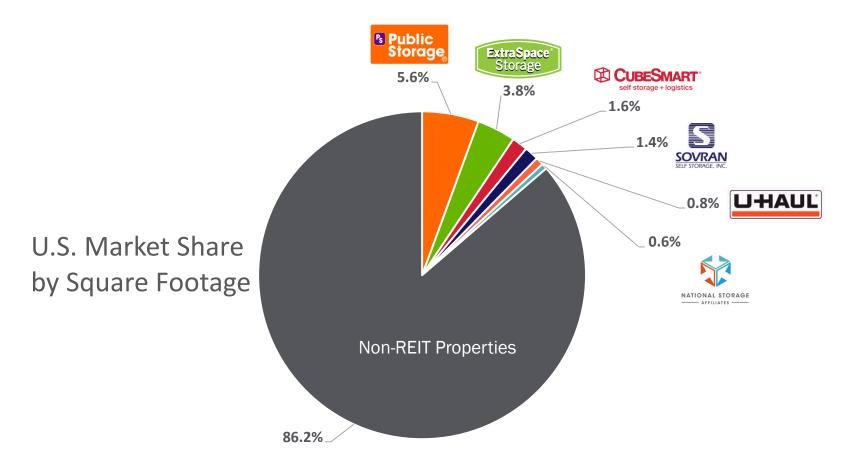




OCCUPANCY NET RENT PER SF

\*Occupancy for the same-store pool as of September 30, 2015. Net rent per SF for stores in common markets, excluding parking.

#### **OPPORTUNITY FOR CONSOLIDATION**



<sup>\*</sup>Data from public filings as of September 30, 2015. Total U.S. storage square footage per the 2015 Self-Storage Almanac.

#### **CONSISTENT GROWTH**

Extra Space Storage Branded Stores



# **ROBUST ACQUISITION ACTIVITY**

#### Annual Acquisition Volume

(\$ in millions)



<sup>\*</sup>Includes YTD closings and 2015 scheduled closings under contract as of October 28, 2015

#### **CERTIFICATE OF OCCUPANCY ACTIVITY**

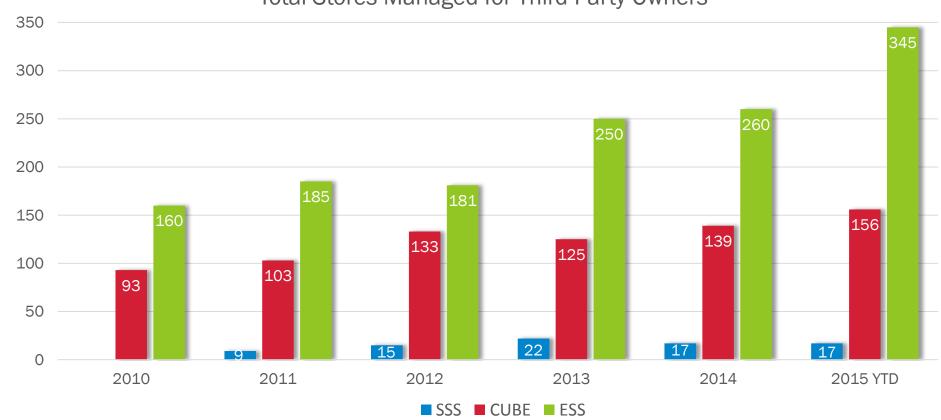
	<u>Stores</u>	<u>Price</u>
2013 Closed	1	\$13.5M
2014 Closed	2	\$29.3M
2015 Closed	4	\$36.5M
2015 Projected Close	3	\$26.1M
2016 Projected Close	10	\$98.3M
2017 Projected Close	2	\$34.1M
2018 Projected Close	2	\$18.1M





#### **THIRD-PARTY MANAGEMENT GROWTH**

Total Stores Managed for Third-Party Owners



<sup>\*</sup>Data as of September 30, 2015 as reported in public filings. EXR 2015 YTD includes 43 SmartStop stores managed as of October 1, 2015.

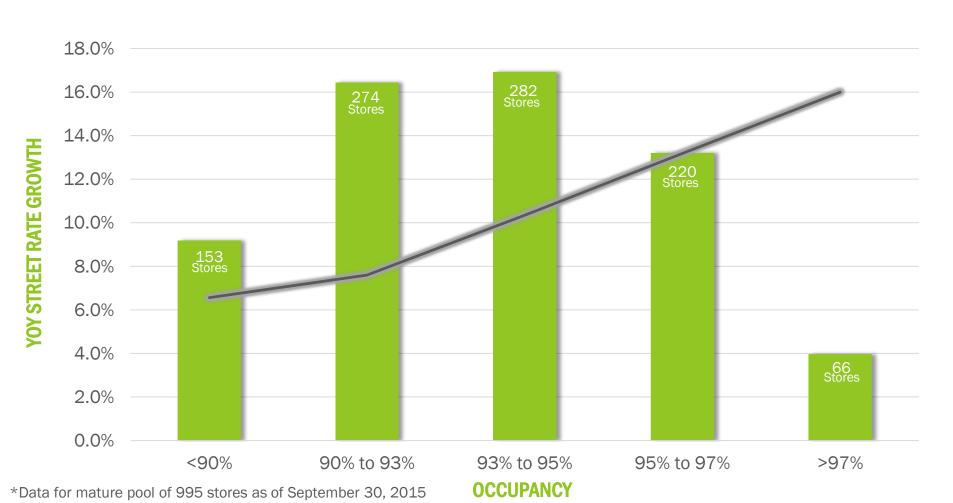
#### **INDUSTRY TRENDS**

- All-time high occupancy
- Pricing power and rent rate growth
- Lower year-over-year discounting (per rental)
- Constrained new supply
- Growing per capita usage of storage
- Low interest rates
- Ownership and management consolidation
- Growing technology advantage of REITs

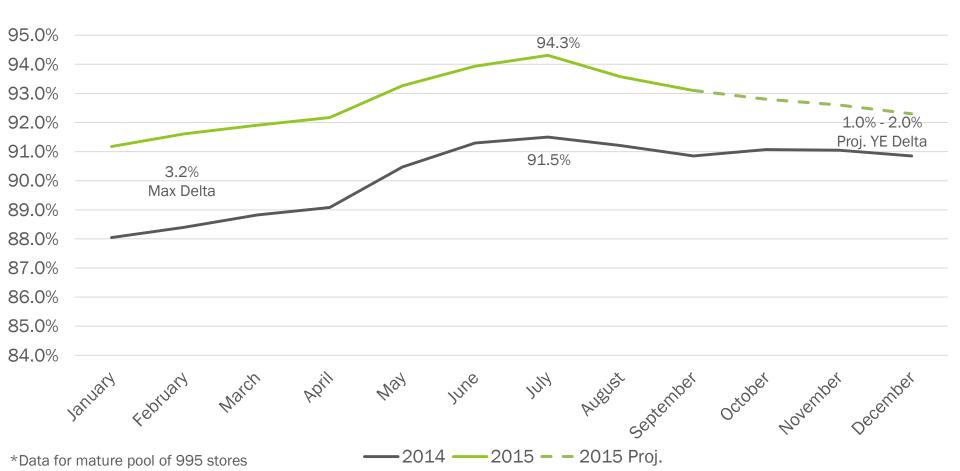




## RECORD OCCUPANCY LEADS TO PRICING POWER



### **OCCUPANCY TRENDS**



#### **NEW SUPPLY ESTIMATES**

2015

~400

new stores

2016

~500

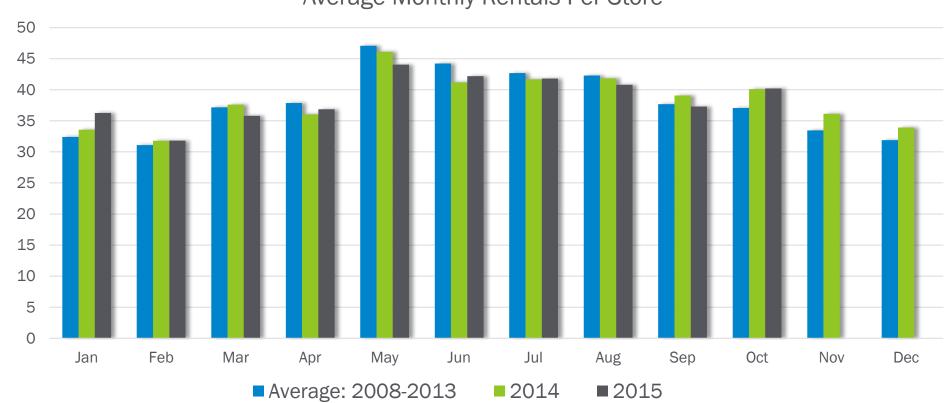
new stores





#### STRONG RENTAL ACTIVITY

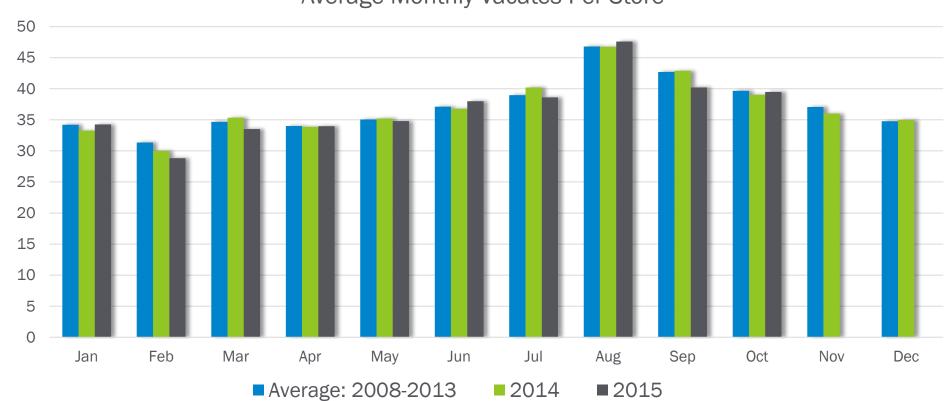
Average Monthly Rentals Per Store



<sup>\*</sup>Data for 607 "Core" stores.

#### **STABLE VACATES**

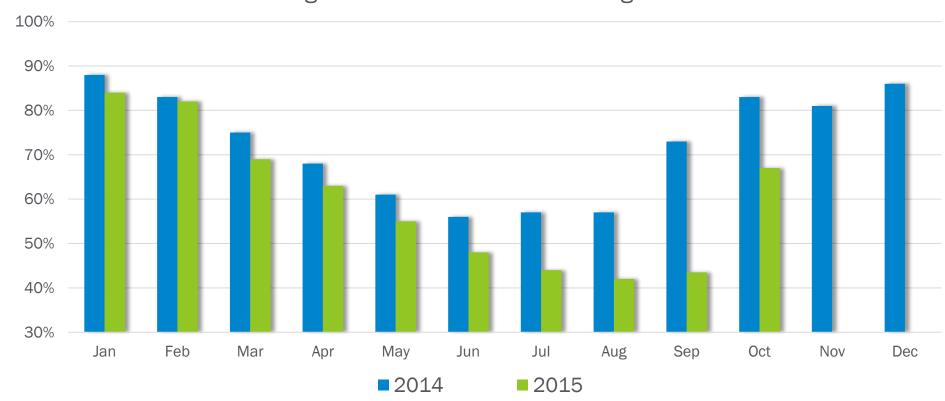
Average Monthly Vacates Per Store



<sup>\*</sup>Data for 607 "Core" stores.

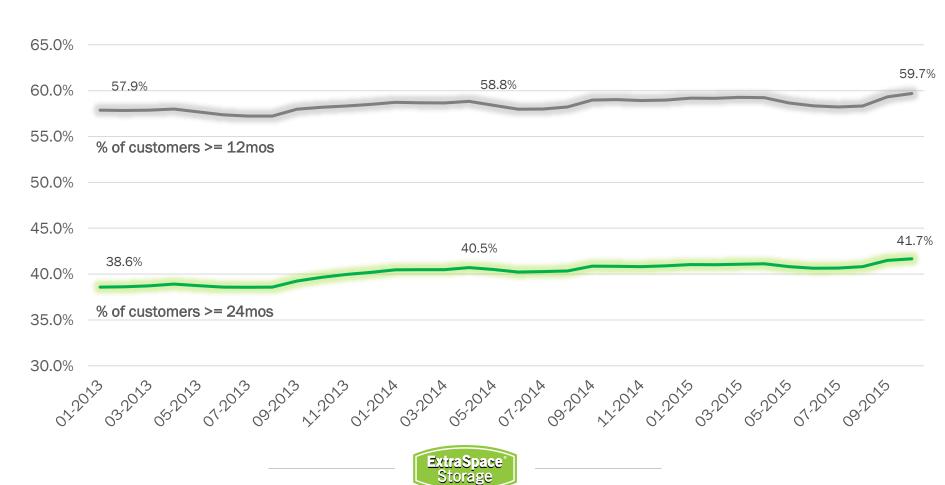
#### **DISCOUNT REDUCTIONS**

Percentage of New Customers Receiving a Discount



<sup>\*</sup>Data for mature pool of 995 stores

## **INCREASING LENGTH OF STAY**



\*Data measured mid-month to reduce volatility. Same store pool.

Cerritos, CA - before



Cerritos, CA - after



Hazlet, NJ - before



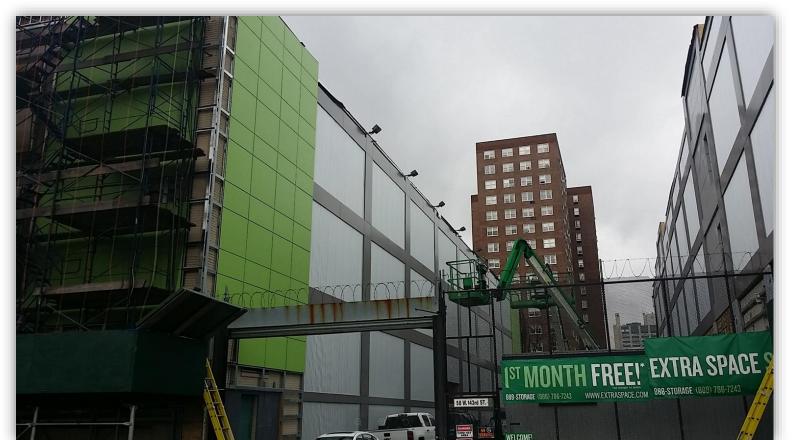
Hazlet, NJ - after



New York, NY-before



New York, NY- under construction



# **CERTIFICATE OF OCCUPANCY STORES**

Dedham, MA



## **CERTIFICATE OF OCCUPANCY STORES**

San Antonio, TX



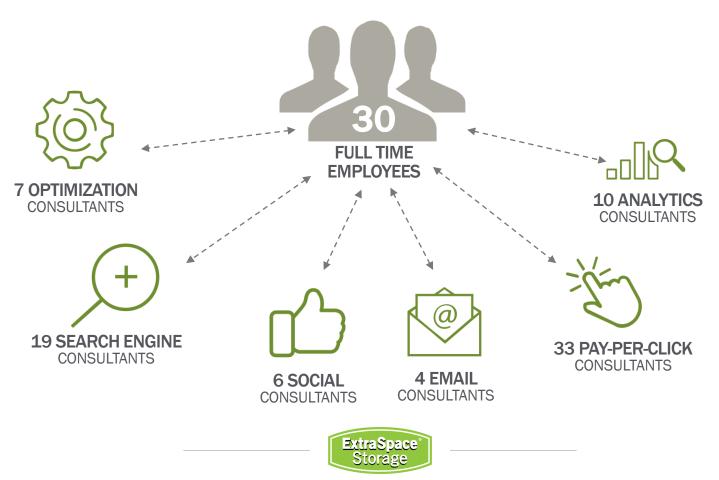
# **CERTIFICATE OF OCCUPANCY STORES**

San Diego, CA



#### **INTERACTIVE MARKETING**

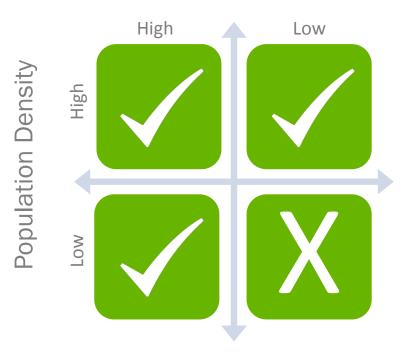
79 CONSULTANTS + 30 EMPLOYEES = 109+ TOTAL RESOURCES





## **DEMOGRAPHIC STRATEGY**

Household Income





#### **HAVE YOU USED SELF-STORAGE BEFORE?**

